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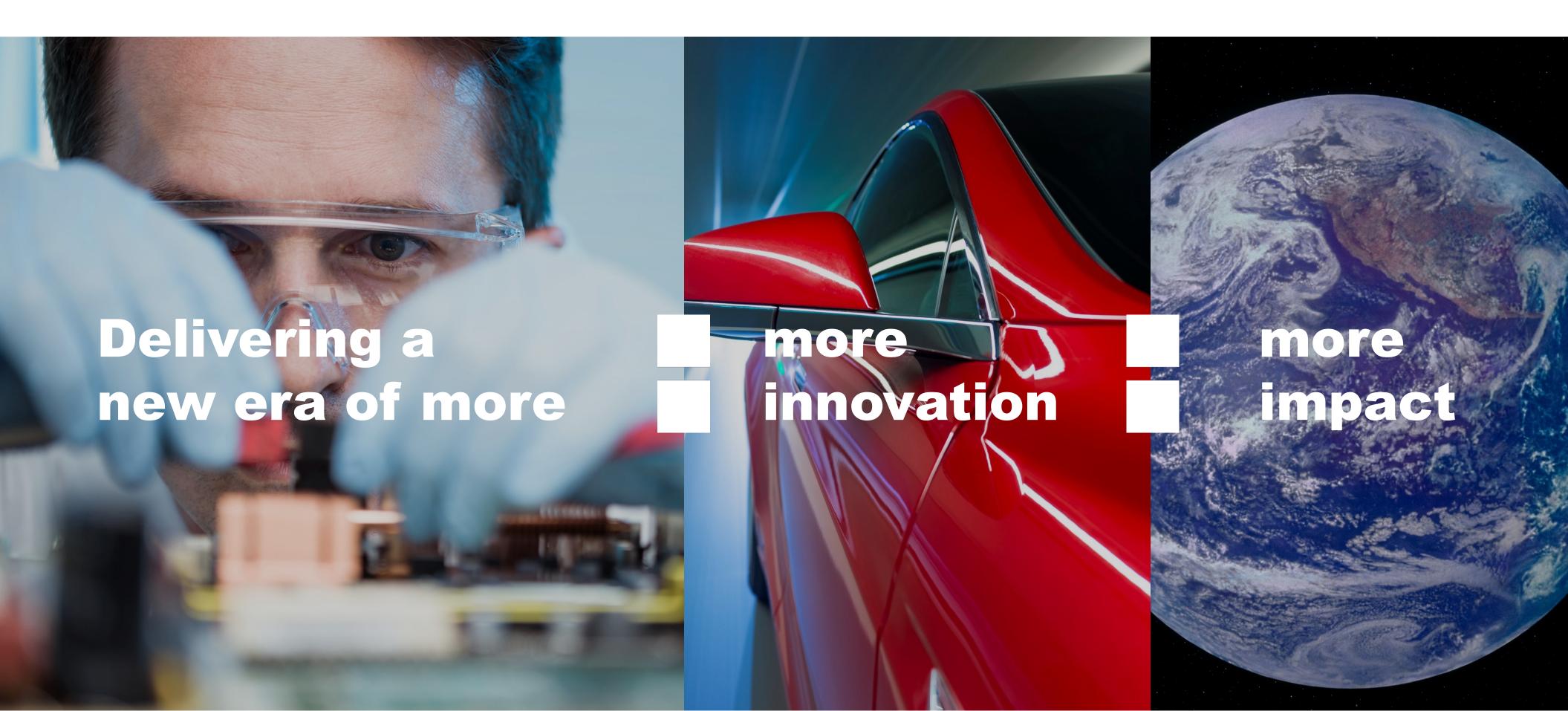
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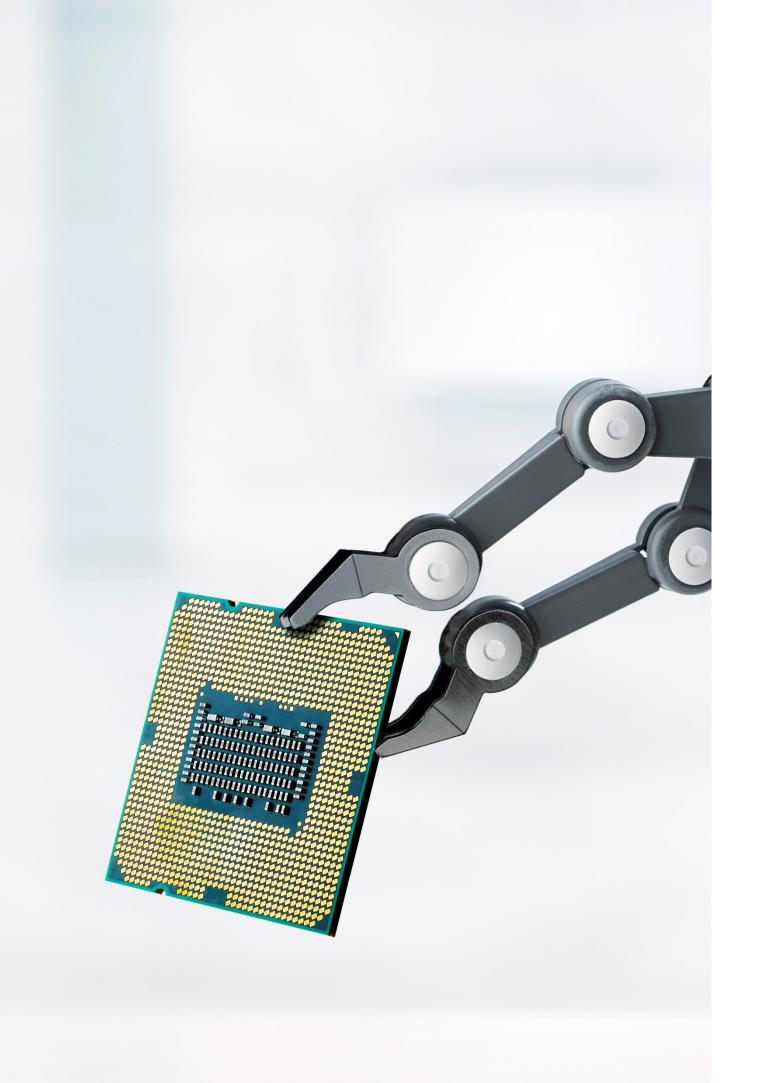
This presentation and the accompanying oral presentation include express and implied "forward-looking statements," including but not limited to, statements regarding our financial outlook, product development, business strategy and plans, and market trends, opportunities and positioning. Forward-looking statements are based on our management's beliefs and assumptions and on information currently available to our management. These forward-looking statements are based on current expectations, estimates, forecasts and projections. Words such as "expect," "anticipate," "should," "believe," "hope," "target," "project," "goals," "estimate," "potential," "predict," "may," "will," "might," "could," "intend," "shall" and variations of these terms and similar expressions are intended to identify these forward-looking statements, although not all forward-looking statements contain these identifying words. Forward-looking statements are subject to a number of risks and uncertainties, many of which involve factors or circumstances that are beyond our control. For example, our business could be impacted by the COVID-19 pandemic and actions taken in response to it; the market for our products may develop more slowly than expected or than it has in the past; our operating results may fluctuate more than expected; there may be significant fluctuations in our results of operations and cash flows related to our revenue recognition or otherwise; a network or data security incident that allows unauthorized access to our network or data or our customers' data could damage our reputation; we could experience interruptions or performance problems associated with our technology, including a service outage; and global economic conditions could deteriorate. For further discussion of potential risks and uncertainties, please see "Risk Factors" contained in our filings with the U.S. Securities and Exchange Commission. It is not possible for us to predict all risks, nor can we assess the impact of all factors on our business or the extent t

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# GF at a glance

\$6.6B

2021 revenue

**2.4M** 

2021 wafer shipments (300mm eq.)

>200

customers in 2021

5

manufacturing sites across three continents

~15,000

~10,000

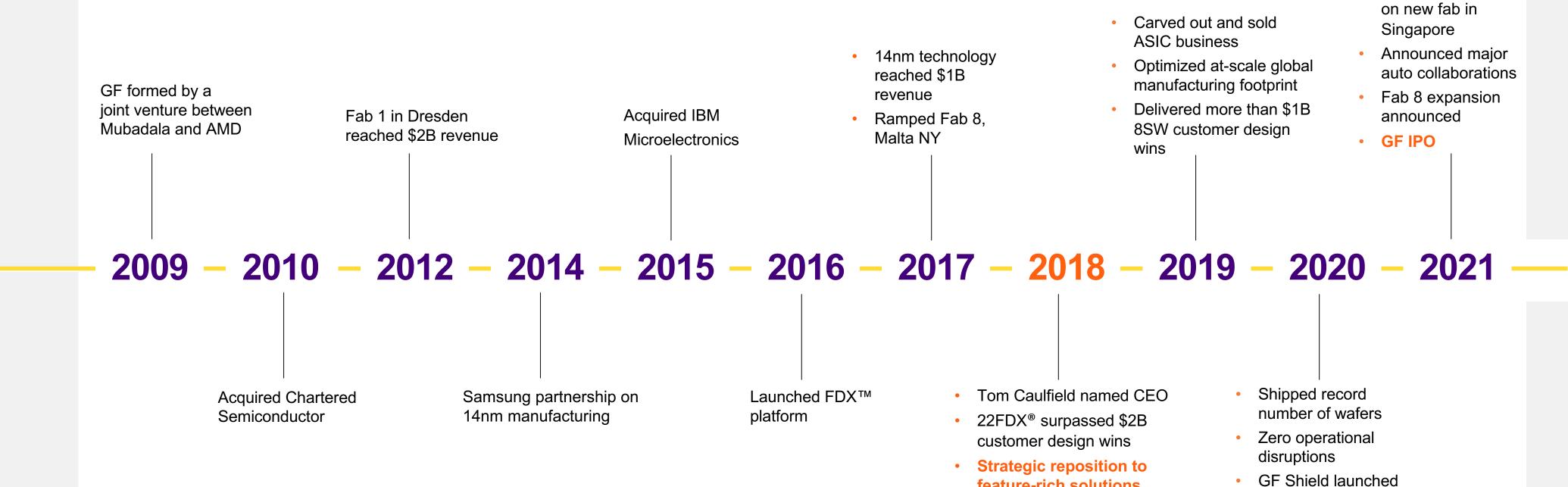
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employees

patents

GFS Nasdaq listed

# The making of a global semiconductor manufacturer



feature-rich solutions

Moved HQ

to New York

Broke ground





#### **Our Mission**

We innovate and partner with our customers to deliver technology solutions for humanity.

We manufacture semiconductors around the globe.

#### **Our Vision**

We are changing the industry that is changing the world.

# Our Values

#### **Create**

- Innovate beyond what is possible today
- Differentiate our technology to enable customer success
- Have a passion for problem-solving
- Create value for our customers and for our shareholders

#### **Partner**

- Collaborate across all borders & boundaries
- Strive for win-win outcomes
- Build trust as the basis of every relationship

#### **Embrace**

- Diversity is a competitive advantage
- The best ideas comes from being inclusive
- Act with a shared sense of purpose
- Respect everyone

#### **Deliver**

- Our customers can count on us to deliver on our commitment
- Work effectively, efficiently and decisively
- Focus on outcomes and are accountable for results
- Celebrate and reward success
- Nothing matters without safety

### All with unyielding integrity

# GFShield: a foundation of trust



#### Beneficial geopolitical landscape

During times of increasing international trade conflicts, GF benefits from the resilience of global scale of operations in stable low-risk geographies (United States, Germany and Singapore)

#### Pedigree of secure at-scale manufacturing

- 1. Only pure-play foundry in The United States Department of Defense Trusted Foundry Program
- 2. ISO 15408 Certification to manufacture Common Criteria Secure Products
- 3. ISO 27001 Certification for Information Security Management

#### **Intellectual Property (IP) protection**

With an industry-leading track record protecting GF IP and customers' IP

In a world of escalating threats and risks in the technology sector, our foundation of trust offers a strong competitive edge

# Commitment to ESG



#### **Environmental**

**Journey to Zero Carbon:** 25% Greenhouse Gas (GHG) emissions reduction by 2030

>36K annualized metric tons of Carbon equivalent savings achieved in 2019 / 2020

>415K annualized cubic meters water savings achieved in 2019 / 2020

#### Social

13 total GF Awards in 2019, 2020 and 2021 for exceptional performance in CSR and EHS

**200 / 200:** Perfect scores in 2020-2021 Responsible Business Alliance audits

**World Class:** GF TRIR 2020 safety rate (0.13) lowest in our history

GF named one of "America's Safest Companies" in 2020\*

#### **Governance**

**4** independent Board directors

**Independent** audit, risk, and compliance committee

**Experienced** global compliance function

Enterprise risk management framework

**Conflict-free** supply chain for 3TG: gold, tantalum, tungsten and tin

# Markets and Solutions

# Foundries are essential to global GDP

Market Size (2021)

\$89T
Global GDP

\$2.2T Electronics

1,000s of companies















\$583B
Semiconductors

**+8.2%**CAGR growth (20-25)

100s of companies





**AMD** 





**O**LIALCONNA,





\$93B
Foundry<sup>1</sup>

**+9.8%**CAGR growth (20-25)<sup>1</sup>

Only 5 at scale<sup>2</sup>











**Sources:** Global GDP: World Bank, IMF.

Electronics, Semiconductors and Foundry: Gartner Forecast, Semiconductor Foundry Revenue Supply and Demand Worldwide 4Q21 Update, December 2021

Notes: (1) Excluding memory

(2) Excludes smaller foundry players, defined as those with less than \$2Bn of foundry revenue

# **Smart Mobile Devices**

4G LTE/5G: RF FE Sub-6GHz

**RF SOI** 

Higher Data Rate Power Efficiency

5G: RF FE mmWave

FDX™

Expanded Range Power Efficiency

4G LTE/5G: Transceiver

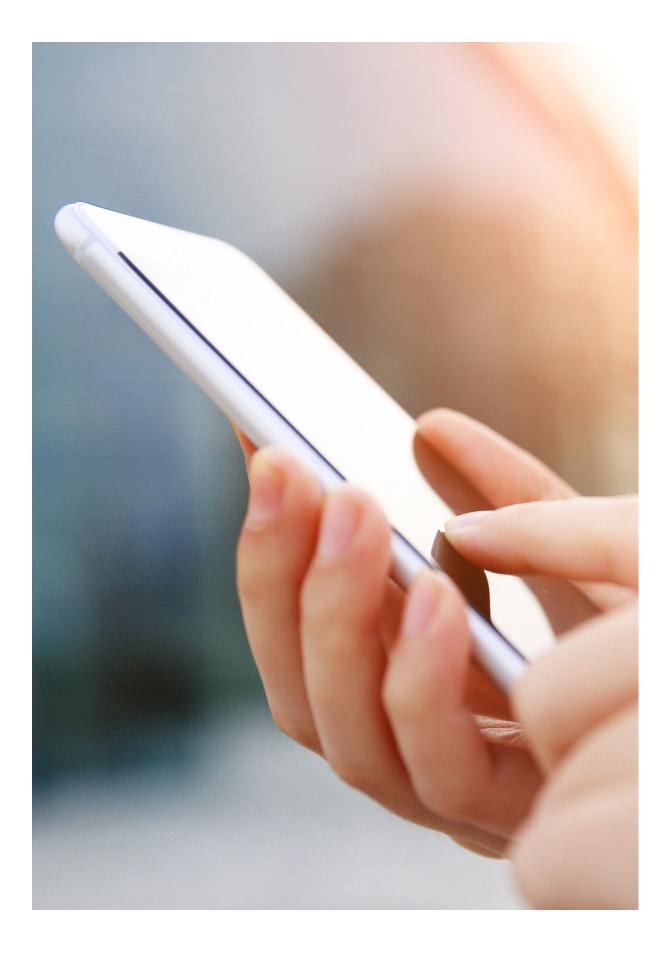
FinFET

Higher Data Rate Power Efficiency

Wi-Fi: Wi-Fi 6/6E

**FinFET** 

Higher Data Rate Power Efficiency



#### **Camera: Optical Imaging**

Feature-Rich CMOS
Sensor Fusion
Power Efficiency

#### **Smart Audio**

Feature-Rich CMOS (BCD, eNVM) Audio Quality Haptic Response

#### **Secure Payment: NFC**

Feature-Rich CMOS (eNVM)
Integration of NFC+ Secure Element
Secure Manufacturing

#### **Touch Screen: Display**

Feature-Rich CMOS
Functional Integration
Power Efficiency

#### **Power Management: RF, Audio**

Feature-Rich CMOS (BCDLite®), FDX™
Increased Efficiency
Smaller Form Factor

GF has 75% of Silicon area in top premier smartphones in RF FE, Audio & NFC

# Personal Computing

## Display: Display Driver & Touch Controller

Feature-Rich CMOS
Sensor Fusion
Power Efficiency

## Wi-Fi Connection: Wi-Fi

**FinFET** 

High Transfer Rate Power Efficiency

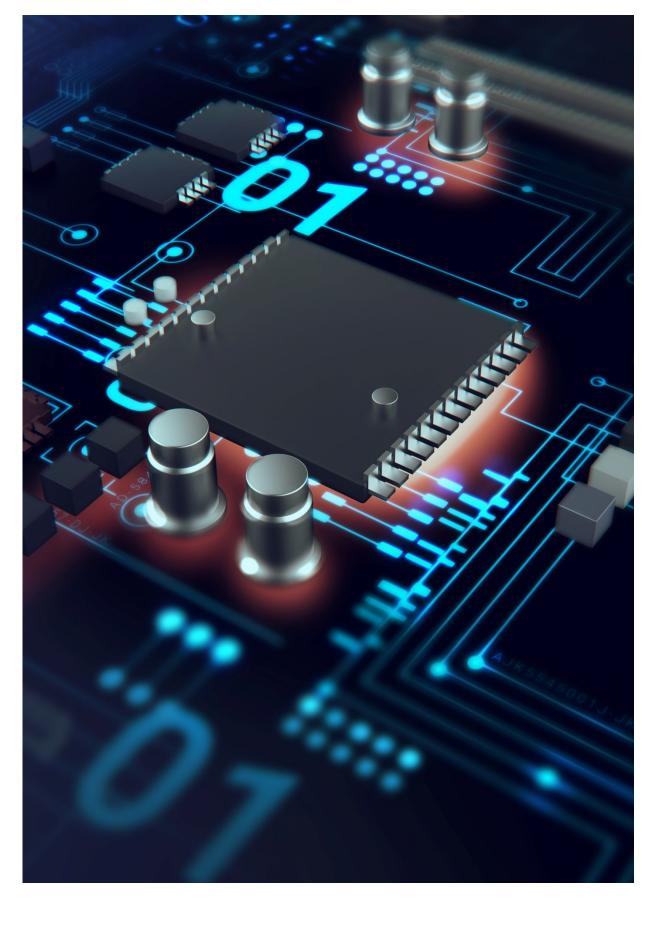
## Processing and control: IOD

**FinFET** 

High Transfer Rate Power Efficiency

SiGe BiCMOS

# **USB Connection:** ReDriver



#### **Power Features: Power**

Feature-Rich CMOS (BCD, eNVM)
Power Efficiency
Power Management

#### **Speaker: Audio**

Feature-Rich CMOS (BCD)
Power Efficiency
Power Management

#### **Main Processing: CPU**

**FinFET** 

High Transfer Rate Power Efficiency

# **Communications Infrastructure**& Datacenter

# **5G Infrastructure: RF FEM mmWave**

RF SOI, SiGe, 22FDX®
RF mmWave
Power efficiency

# **5G Infrastructure:** Network processor / Switch

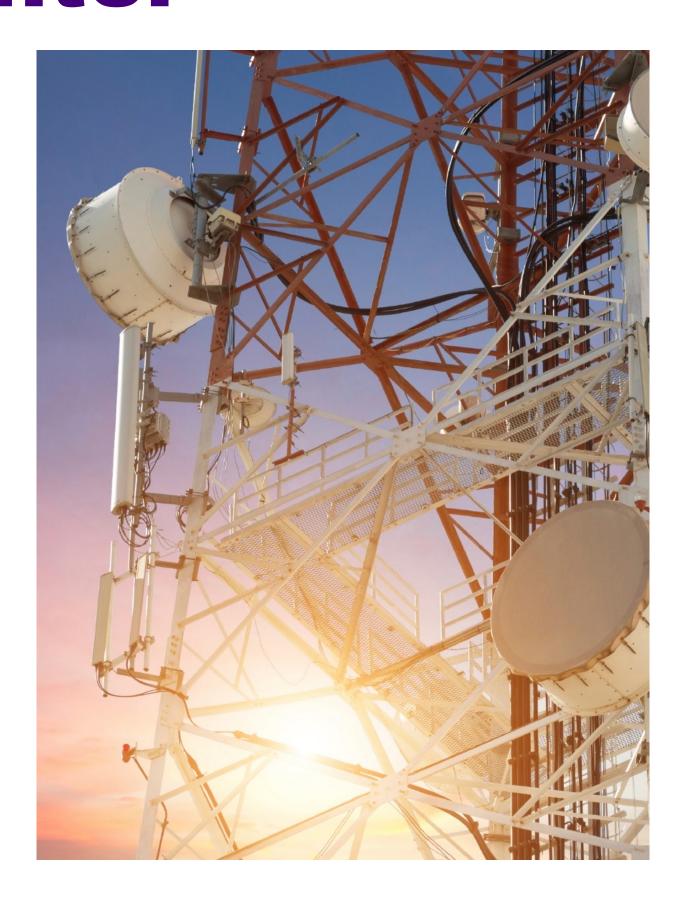
FinFET, Feature-Rich CMOS Performance analog/mixed signal

# Data communications: Redriver

SiGe Signal loss compensation Data reliability & integrity

# 4G LTE/5G Infrastructure: RF FEM Sub-6GHz

RF SOI, SiGe RF features Power Efficiency



# **Connectivity: Optical networking**

Silicon Photonics
Data throughput >4x Cu
Cu replacement for inter and intra DC
connectivity

#### Chiplets/2.5D/3D: IOD

**FinFET** 

Performance analog/mixed signal

## Novel compute: Al/Photonics/Quantum

FinFET, Silicon Photonics
System integration: electronics & photonics
Highest performance/power efficiency

#### **Power delivery**

Feature-rich CMOS (BCDLite®)
High Voltage
High efficiency

# Home and Industrial IoT

# **Smart Camera: Image Sensing**

FDX™

Edge Intelligence Low Power Connectivity

#### **Smart Features: SoC**

Feature-Rich CMOS
High Transfer Rate
Power Efficiency
Edge Intelligence

#### **Smart Control: WL MCU**

FDX™

Power

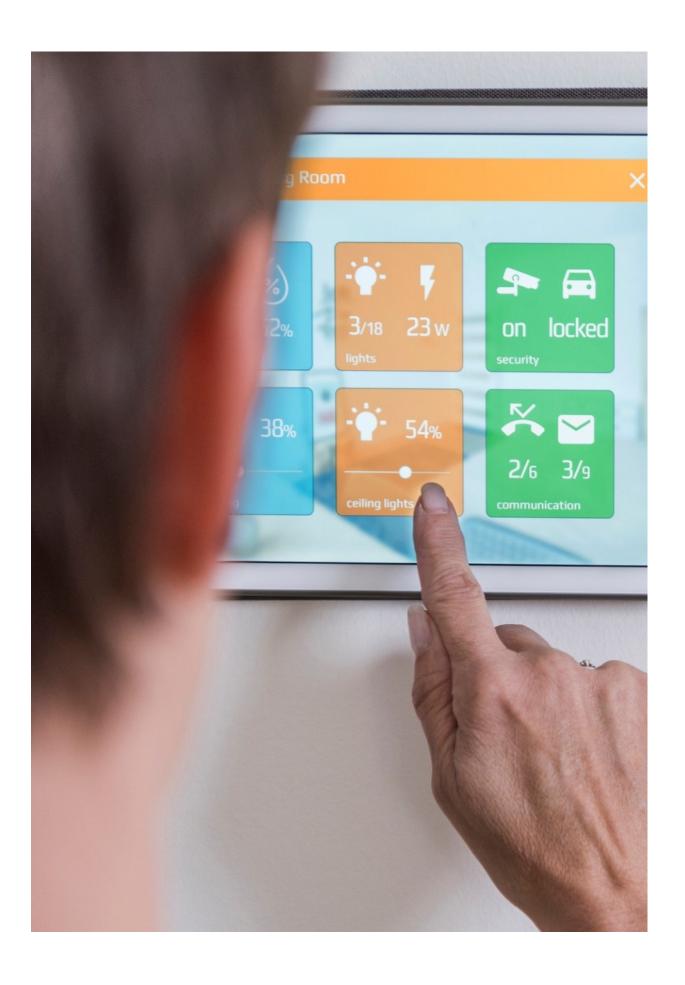
Wireless (BLE, Wi-Fi, 15.4)

#### **Smart Features: MCU**

Feature-Rich CMOS (BCD)
Power Management

## **Secure Transactions/ Interactions: NFC**

Feature-Rich CMOS (eNVM)
Power Efficiency



## **Smart Speaker: Audio**

Feature-Rich CMOS (BCD, eNVM)
Power Efficiency
Power Management

#### **Wi-Fi Connection:**

Wi-Fi

**FDX**<sup>TM</sup>

Edge Intelligence Low Power Connectivity

# Touch Screen: Display

Feature-Rich CMOS
Sensor Fusion
Power Efficiency

#### Medical IoT: Medical Sensing

FDX™

Edge Intelligence Low Power Connectivity

# Automotive

# **5G Connection: RF FEM mmWave**

FDX<sup>™</sup> RF mmWave Low Power Connectivity

# Vehicle Power: DC-DC, BMS, Charger

Feature-Rich CMOS (BCD, eNVM)

High Voltage

Precision

Power Efficiency

Power Management

#### Vehicle Network: Zone/Domain/Fusion Controllers

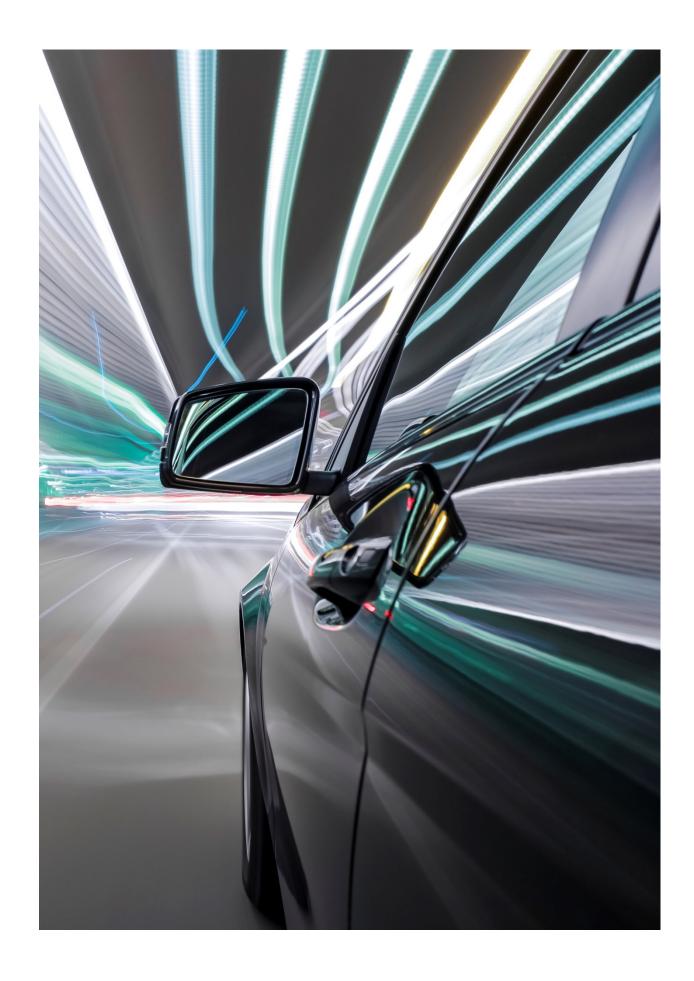
FDX<sup>™</sup>, FINFET
Power Efficiency
High Performance
High Temperature

#### Comfort/Customization/ Keyless Entry: MCU, NFC, BLE, UWB

Feature-Rich CMOS (eNVM)

Power Efficiency

Edge Intelligence



#### **ADAS: Radar**

FDX<sup>™</sup>
RF mmWave
Power Efficiency
Edge Intelligence

#### **Touch Screen: Display**

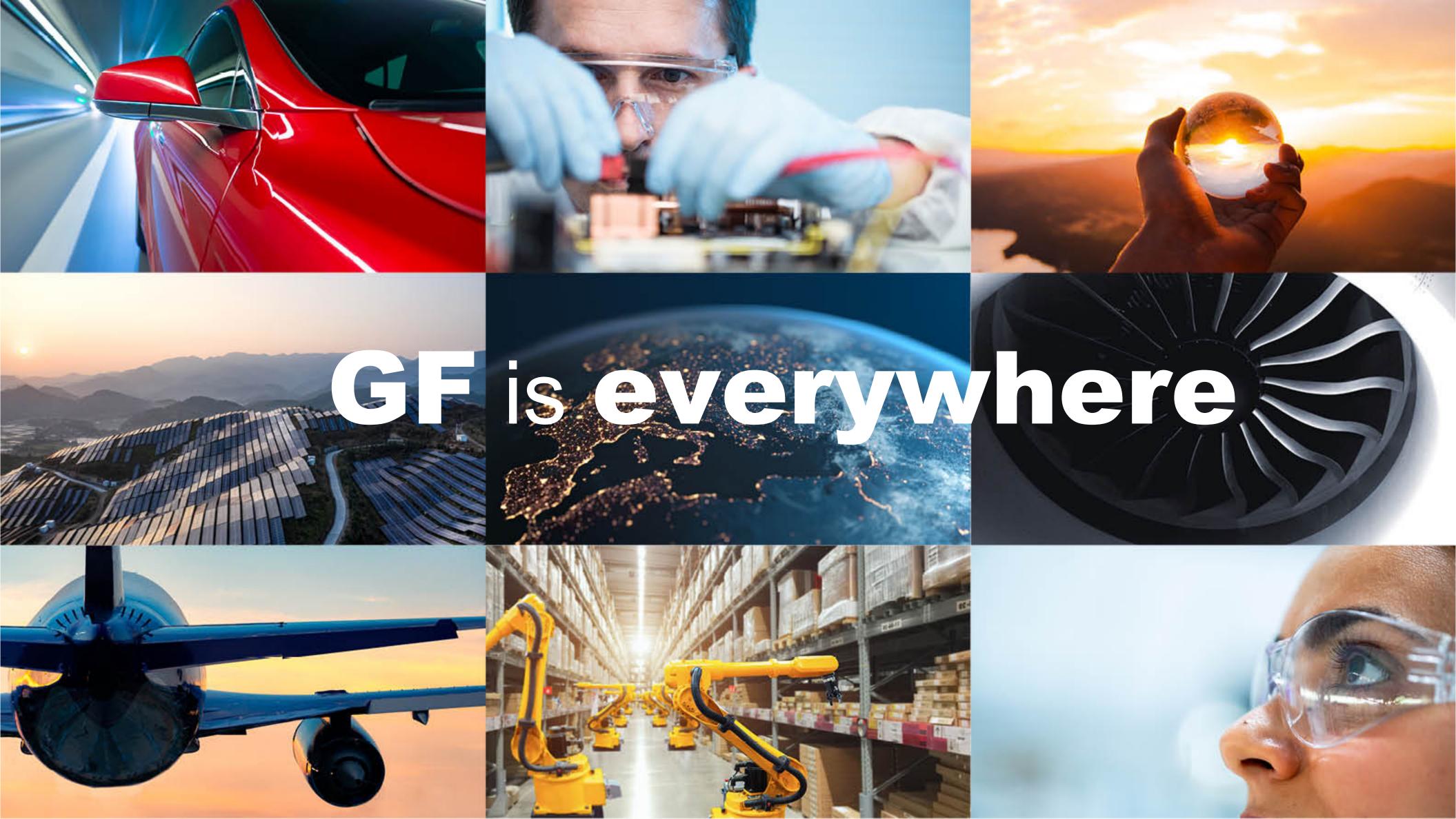
Feature-Rich CMOS
Sensor Fusion
Power Efficiency

#### **ADAS: LIDAR**

Silicon Photonics
High Transfer Rate
Power Efficiency
Edge Intelligence

# User Experience: IVI, Cluster

Feature-Rich CMOS (BCD)
Power Efficiency
Power Management



# Global Footprint

# Global manufacturing footprint

#### **Burlington, VT, USA** Malta, NY, USA **Dresden, Germany** Fab 9 Fab 8 Fab 1 Wafer size: 300mm Wafer size: 300mm Wafer size: 200mm Capacity: 850 kwpa Capacity: 570 kwpa<sup>1</sup> Capacity: 620 kwpa Technology: FDX™, Technology: FinFET, NVM, Technology: RF SOI, SiGe NVM, HV, BCDLite® RF SOI, SiPh .......... ..... ......... . . . . . . . . . . . . . . . . \*\*\*\* East Fishkill<sup>3</sup>, NY, USA Singapore<sup>2</sup> Fab 10 **Fab 7 / GIGA+ /** New Fab 2023 . . . . . . . . . . . . . Wafer size: 300mm ............ ........... Wafer size: 300 & 200mm Capacity: 150 kwpa ............ ........... .............. ..... -----Capacity: 720 & 720 kwpa Technology: HP CMOS, ............. ...... .... Technology: BCD/BCDLite®, RF SOI, SiPh ....... ....... ....... HV, NVM, DDI, RF SOI, ........ ........... .......... . . . . . . . . . . . . ............ .......... .. ......... LP SiGe . . . . . . . . . . . . . . . . ......... .... . . . . . . . . . . . . . . ........ ........... ......... ......... ........ ........ ...... ......... ....... ............ ............. ...... ...... .... ............. ........... ..... ....

#### Notes:

- (1) Kwpa is defined as at-four-walls thousand wafers per annum.
- (2) Includes 450 kwpa planned capacity increase at new fab.
- (3) We plan to transition our facility in East Fishkill to ON Semiconductor by the end of 2022.



**99%** 

line yield up to 15 years reliability >31M

hours worked in 2020 at better than safety benchmarks

Zero

stock outs impacting customer commitments

**800 NPIs** 

per year, ramped in 6-9 months to HVM 99%

on time delivery



# Singapore \$4B modular expansion underway

**Broke ground Q2'21** 

450kwpa serving Auto, Mobile, IoT

Secured government grants partnership



# Malta modular capacity expansion planning underway

**Expansion announced in July 2021** 

**Strong government partnerships** 

**Engineering and feasibility studies underway** 

# Technology Development and Enablement



~1400

technologists in dedicated research teams

>30K

wafers per year dedicated to development

>50

universities, government partners and other research institutes partnered in collaborative efforts

>150

differentiated programs built on 25+ world class platforms

# Differentiated technology platforms



#### Feature-Rich CMOS

Complementary Metal-Oxide Semiconductor

Mixed-Technologies for Power Management, High-Voltage, Embedded Memory

>3 billion high-end audio amp units (BCDLite) shipped

>150K DDIC wafers shipped



#### **FinFET**

Fin Field-Effect
Transistor

High Performance, Power Efficient "Systems-on-a-Chip"

Scarce capacity – GF one of three foundries and adding unique features



#### **FDX**<sup>TM</sup>

Fully-Depleted SOI

**Enabling New High- Performance, Low- Power Applications** 

Supports two of top three 5G mmWave FEM design companies



#### **RF SOI**

RF Silicon-on-Insulator

Low Power/Low Noise/Low Latency/High Frequencies

1st fully qualified highvolume RF SOI Foundry solution on 300mm wafers



#### **SiGe**

Silicon Germanium

Power Amplifier and Very High Frequency Applications

Highest fmax SiGe BiCMOS foundry process in volume production at 400GHz with roadmap to 1THz



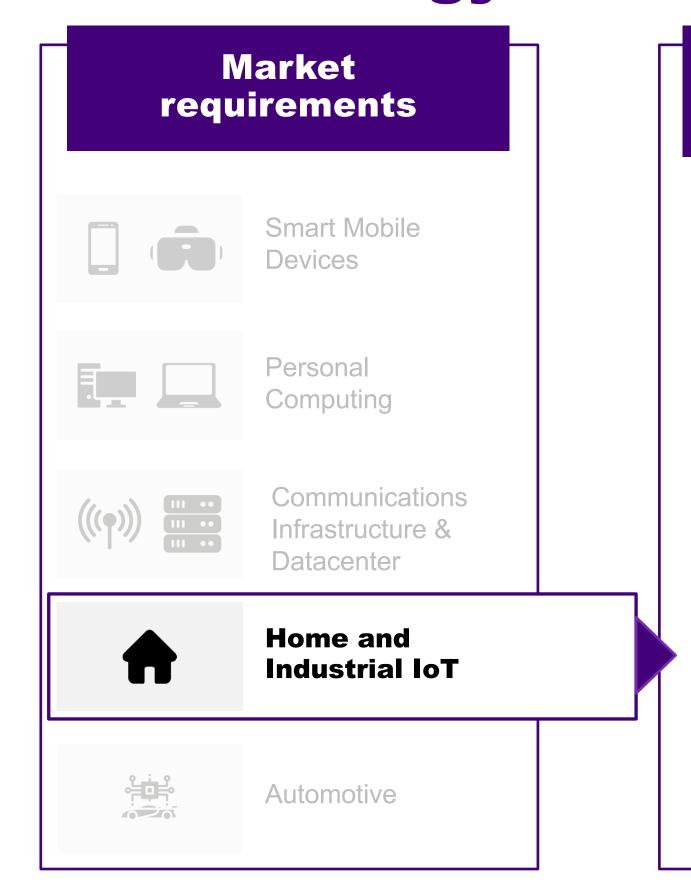
#### SiPh

Silicon Photonics

Higher Data Rates with Greater Power Efficiency

5-10x better power efficiency than long range electrical interconnect

# How we innovate: market-centric approach to technology solutions



# Technology requirements

Device performance

Power efficiency

Low latency

RF connectivity

Security elements

Reliability

Application-enabling IP

# **GF Technology** solutions

#### **Platform**

Transistor targets, ULP Operating voltage

#### **Features**

RF & mmWave
Embedded memory
Automotive grade
BCD, HV

#### **IP / Enablement**

Foundation IP
Complex / application IP
PDK



>50

ecosystem partners spanning IP, EDA, OSAT and design services

>4000

total IP titles across all nodes

>950

IP titles currently in active development across 26 process nodes and 34 IP partners

>200

customers enabled by ecosystem partner IP in the last 5 years

>1500

customer designs enabled by ecosystem partners in the last 5 years

# Our People



~15,000

employees

90

nationalities in 13 countries

>1000

new college graduates hired 2018 – present ~25%

female workforce

~10,500

employees working in STEM fields

~75%

employees with university degrees (PhD, masters, bachelors)

~80%

engineers, technicians and operators



# Investing in our team and communities

1.4M

hours invested in training our employees in 2020

>3100

GlobalGives employee members

\$2.2M

donated in 2020, includes employee donations with corporate funding

#### >2500

Employee resource group members worldwide

- GlobalWomen
- BRAG (Black Resource Affinity Group)
- GlobalFamilies
- VRG (Veterans Resource Group)

- Early Career and Tenure Resource Group
- Unidos, Hispanic/LatinxResource Group
- ASIA (Asian Society for Inclusion and Awareness), AAPI Resource Group
- Pride@GF, LGBTQ+ Resource Group

# GF senior leadership team



**Dr. Thomas Caulfield** CEO & President



**David Reeder**Chief Financial Officer



Juan Cordovez
Chief Commercial Officer



**Mike Hogan** Chief Business Officer



**Gregg Bartlett**Chief Technology Officer



KC Ang
Chief Manufacturing Officer



Mike Cadigan
Chief Quality Officer



Kevin Soukup Chief Strategy Officer



**Emily Reilly**Chief People Officer



Laurie Kelly
Chief Communications Officer



Saam Azar Chief Legal Officer

# **GF** board of directors



Ahmed Yahia Al Idrissi Chairman of the Board



**Dr. Thomas Caulfield** 



**Tim Breen** 



**Ahmed Saeed Al Calily** 



Glenda Dorchak

Independent



Martin L. Edelman



David Kerko
Independent



Jack Lazar
Independent



Elissa Murphy Independent



**Carlos Obeid** 



Bobby Yerramilli-Rao

Independent



# Links

GF.com

News & Events

**GF Investor Relations Website** 

**GF** Leadership Team

**GF Board of Directors** 

**Diversity & Inclusion** 

**Environmental Social Governance at GF** 

Careers at GF



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# Appendix



## Dresden

Market Segments Smart mobile devices, image sensors, automotive, secure products, home and industrial IoT, 5G

**Employees** 

~3,200

**Differentiated Technologies** 

22FDX<sup>™</sup>
28SLPe, 28HV
55 BCDLite<sup>®</sup>
40NVM

**Operating** since

1999

Manufacturing capacity

850K (300mm wafers/year)



New Fab Module on-line in 2023

# Singapore

Market Segments Smart mobile devices, automotive, home and industrial IoT, secure products

**Employees** 

~5,000

**Differentiated Technologies** 

55-180 BCD/BCDLite® 150/180 MCU 40-130 eNVM/LP 40/55 DDI 65-130 RFSOI

**Operating since** 

1987

# of customers

~200

Manufacturing capacity

720K (300mm), additional 450K with new fab 750K (200mm) (wafers/year)



## Malta

Market Segments Personal computing, smart mobile devices, datacenter

**Employees** 

~2,800

Differentiated Technologies

14/12LP, 12LP+, 12RF, 45RF, 45CLO(SiPh)

**Operating** since

2011

**Gov't relations** 

**ITAR** 

Manufacturing capacity

500K (300mm wafers/year)



# Burlington

Market Segments Smart mobile devices, automotive, communications infrastructure

**Employees** 

~2,000

**Differentiated Technologies** 

7RF, 7SW, high-performance SiGe

**Operating** since

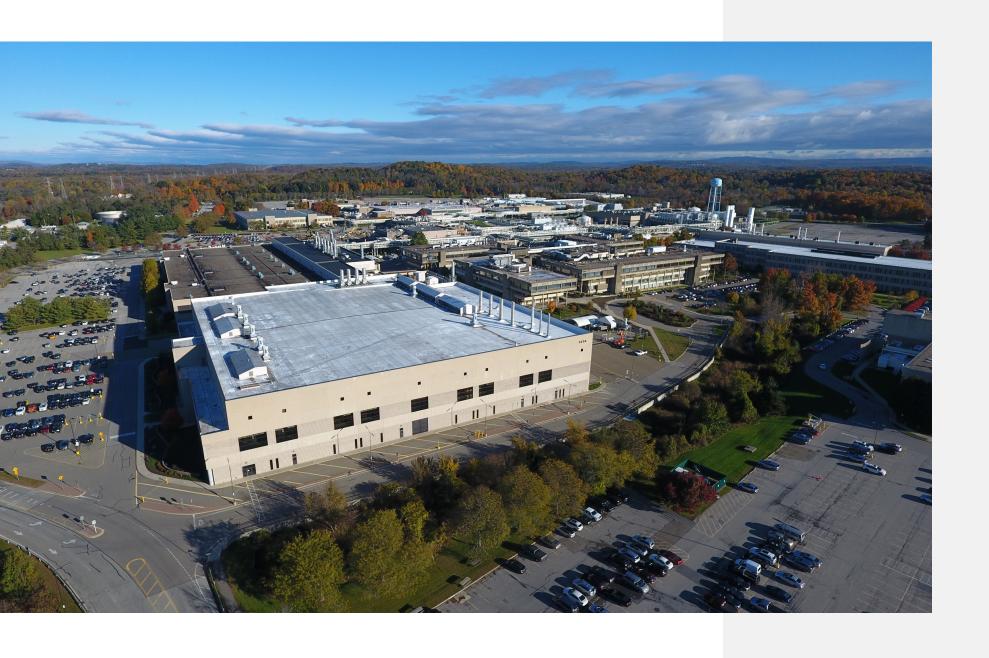
1957

**Gov't** relations

**US Trusted foundry** 

Manufacturing capacity

620K (200mm wafers/year)



## **East Fishkill**

Market **Segments**  Personal computing, smart mobile devices, communications infrastructure & datacenter

**Employees** 

~1,300

**Differentiated Technologies** 

45-32, 7RF/45RF, 8SW, 90WG

**Operating** since

1963

**Gov't relations** 

**US Trusted** foundry

**Manufacturing** capacity

210K (300mm wafers/year)

# Manufacturing operations leadership



**KC Ang**Chief Manufacturing Officer



**Peter Benyon**SVP and GM Malta, NY Fab



Joseph Chia
VP and GM GIGA+ Singapore Fab



**Zhimin Gu**VP, New Singapore Fab
Operations



**Manfred Horstmann**SVP and GM European Fabs



**Ken McAvey**VP and GM Burlington, VT Fab



Neil Peruffo
VP and GM East Fishkill, NY Fab



**Pradip Singh**SVP & GM, Global Manufacturing
Operations Excellence



Yew Kong Tan
SVP and GM Singapore Fabs